KSF = Key Success Factor ST = Short-term 1-2 years LT = Long-term 3-5 years

	Strategic Challenges and Objectives, Key Goals and Action Plans 2019-2024						
KSF	Strategic Objectives	Strategic Challenges	Key Goals	Key Action Plans			
Outstanding Student Performance	• Ensure all students in the aggregate and in subgroups meet or exceed internal and state student performance targets annually	Monitor internal performance targets Manage the complexities of the IAR assessments Implement requirements of ESSA State Plan	 1a) Monitor achievement on internal performance measures; address individual needs of students who do not meet targets 1b) Monitor performance on state achievement tests; address individual needs of students who do not meet state standard 	 1-1. Monitor and refine district assessment system as it pertains to IAR/DLM, ACCESS, IL Science Assessment, MAP, CBM's, and KIDS Survey as defined in current legislation (ST/LT) 1-2. Monitor and refine reporting mechanisms as they relate to legislative requirements (LT) 			



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	• Sustain the relevance and rigor of student	Manage the requirements of	2a) Develop and document a curriculum review process that	2-1.	Conduct Phase V (Refinement) for K – 8 in social studies (ST)
	learning	curriculum	includes a multi-year review	2-2.	Continue to monitor the District Leadership Team as
	C C	revision due to	calendar with 5 year projections		it relates to implementation of MTSS (LT)
		new standards by		2-3.	Convene as necessary Special Education Steering
		the State across			Committee's subgroups to address revisions of audit
		multiple			recommendations (LT as necessary)
ces		disciplines		2-4.	Conduct Phase III (Professional Development) and
rvi					Phase IV (Full Implementation) at Grade 8 in science
Se				2-5.	as units are designed (ST)
pu				2-3.	Monitor 1:1 implementation of Chrome Books for Grades 6 – 8 at Lincoln (ST)
IS 3				2-6.	Conduct Phase III (Professional Development) and
am				2 0.	Phase IV (Full Implementation) of Grade 5
120					Chromebooks 1:1 (ST/LT)
Pr				2-7.	Revisit full-day kindergarten including implications
sno					impacting curriculum, staffing, and facilities (LT)
orc				2-8.	Monitor the honors geometry class at LN and the
Rig					transition of these student to PHS (LT)
I pi				2-9.	Conduct Phase V (Refinement) for $K - 8$ Fine Arts
Coherent and Rigorous Programs and Services				2 10	(ST/LT)
ent				2-10.	Conduct Phase III (Professional Development) and Phase W (Work Process Invalue entropy) for $K = 8$
her					Phase IV (Work Process Implementation) for K – 8 writing/language arts (ST/LT)
Co				2-11	Monitor impact of additional math minutes at LN and
_				2 11.	D214 (ST/LT)
				2-12.	Monitor core curriculum performance of LN students
					with Prospect High School (ST/LT)
				2-13.	Conduct Phase 1 (Evaluation and Research) for
					middle school foreign language (ST)
				2-14.	Conduct Phase I (Evaluation and Research) for
					middle school technology education (Tech Ed) (ST)



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Safe, Caring, Supportive Learning Environment	 Maintain facilities that are updated and safe to support learning environments Ensure the development of self- awareness and self- management skills to achieve school and life success 	Address the facility, staffing, and instructional needs resulting from potential changes in programming Address outdated facility and technical infrastructure and environmental challenges	 3a) Maintain a Master Facilities Plan 3b) Maintain Administrative Procedures Manual to accompany Board Policy and state/federal legislation 	3-1. 3-2. 3-3. 3-4. 3-5.	In conjunction with the DLT, monitor the implementation of Social Emotional Learning Standards (LT) Prioritize construction projects for Summer 2020 (ST) Prioritize projects from the MFP for future summer construction projects (LT) Continue to monitor enrollment trends to determine if any additional classroom space is required for the 2020 – 21 school year (ST) Conduct and report on a district-wide security audit (ST)
Climate & Communications	• Operate in a framework that promotes a climate of trust, honesty, and respect among all district stakeholders	Maintain effective communications systems that provide timely information and matches the community's need to know	 4a) Maintain District comprehensive communications action plan 4b) Explore the administration of satisfaction surveys and report findings to determine student, staff, and parent perceptions of our schools and the District – biannually 4c) Support a collaborative environment that fosters mutual respect and appreciation 	 4-1. 4-2. 4-3. 4-4. 4-5. 	Review and revise Board of Education community engagement plan (ST) Monitor Parent/Teacher Advisory and Behavioral Intervention Committees as required in PA99-456 to review student discipline (7:190) and behavior (7:230) policies (LT) Provide community updates on fiscal responsibility and completion of construction projects and/or facility improvements (ST) Continue to work with the district communications vendor to promote information about the district (ST/LT) Conduct and report on a district-wide satisfaction survey (ST)



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Highly Qualified Staff	 Recruit, hire, train, and retain qualified personnel in compliance with state and federal guidelines 	Monitor impact of Senate Bill 7 and the Performance Education Reform Act (PERA)	5b) 5c) 5d)	Ensure all certificated/certified staff members are highly qualified and meet state licensure and endorsement requirements Monitor all staff performance using supervision/evaluation plans Build professional development plan to implement the District programs and services to ensure staffs are knowledgeable Monitor all employee contracts, MPEA, MPESPA, and Administration	 5-1. 5-2. 5-3. 5-4. 5-5. 	Monitor and refine the Professional Practice Evaluation System that includes student growth and is PERA aligned (ST/LT) Monitor the District Professional Development Plan that addresses additional time per MPEA CBA (ST) Conduct professional development sessions in the areas of science, social studies, assessment, student learning, writing curriculum and social emotional learning (ST) Implement the current MPEA and MPESPA contractual bargaining agreements (ST/LT) Bargain a new MPESPA CBA (ST)
Healthy Financial Position	Ensure fiscal solvency of the District	Proactively manage in an environment of changing funding and expenditure patterns Monitor per pupil expenditure allocations in light of changing enrollment pattern	6b)	Develop cost-effective staffing plans for essential/highly valued programs and services Operate annual fiscal budgets that support the strategic plan initiatives and maintain responsible fund balances as directed by the Board of Education	 6-1. 6-2. 6-3. 6-4. 6-5. 6-6. 	neighboring districts and local municipalities (LT) Investigate the transfer of accumulated funds in the Debt Services Fund to the Capital Projects Fund (ST/LT) Develop a responsible staffing plan for FY21 and present to the Board in February 2020 (ST/LT) Keep consolidation on the radar screen and contact neighboring districts for interest. If interested, conduct feasibility study (LT) Investigate the refunding of the District's current bonds (ST)

